Green Line Extension Project

Update to the FMCB and MassDOT Board
June 20, 2016
<table>
<thead>
<tr>
<th>JOINT BOARD RESOLUTION</th>
<th>UPDATE</th>
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<tbody>
<tr>
<td>Submit proposed GLX Project redesign, revised cost estimate, proposed project delivery method, program management plan, and revised schedule to FTA</td>
<td>Submission to FTA complete; preliminary feedback received on project redesign</td>
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<tr>
<td>Preparation of revised draft GLX Project Finance Plan for future submission to the FTA</td>
<td>Engaging consultant to assist with update of Project Finance Plan</td>
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<td>Update Boards on project management plan</td>
<td>Providing update today</td>
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<tr>
<td>Update Boards on low-cost elements of the GLX Project that can be advanced during FTA review process</td>
<td>Providing update today on work currently underway</td>
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<tr>
<td>Update Boards on “gates” at which staff will return to the Boards for further consideration and direction</td>
<td>Providing update today</td>
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Who is leading the GLX Project?

• Project Lead: Weston & Sampson Engineers, Inc.
  – Contract termination extended to July 31, 2016
  – New tasks and funding will be requested in July

• Project Cost Estimators: Arup, Inc.
  – Contract termination extended to July 31, 2016
  – New tasks and funding will be requested in July

• Project Designers: AECOM/HNTB
  – New task using existing monies ($2 million)
GLX Early Action Items

• Work currently underway by Interim Project Management Team:
  – Driving ongoing construction to be done by Labor Day
  – Pursuing the disposition of leases and identification of required laydown sites
  – Coordinating with abutters on design issues and local trouble-shooting
  – Continuing to meet with major project stakeholders, including the corridor municipalities and Tufts
  – Working to refine proposed Commuter Rail strategic shutdown plan
  – Interfacing with FTA
  – Wrapping up documentation affiliated with work done between January and May
GLX Future Project Management

- ASCENT is assisting the MBTA to reform its overall development and delivery of capital projects.
- ASCENT is also providing guidance and support on the establishment of a new GLX Program Management Team.
  - ASCENT is recommending seven key leadership positions for the GLX Program Management Team
  - Job descriptions for the positions are complete
  - Recruitment of GLX Program Manager is underway
Third-Party Financial Contributions

• On June 16th, the Boston Region MPO approved reallocating $152 million in Federal highway funding to use for GLX.

• The Cambridge City Council’s Transportation Subcommittee has recommended that the full Council approve a commitment of $25 million in funding to GLX. MassDOT and the City are currently developing an MOU to codify the agreement.

• MassDOT and the City of Somerville have just begun the process of developing an MOU.
What is a Project Finance Plan for the New Starts Funding Program?

- An assessment of the financial condition of the public transit agency sponsoring the New Starts project:
  - **Financial Condition**: a ‘forward’ look at the ability to operate and maintain the transit system at present levels of service
  - **Financial Capability**: ability to meet the costs of the New Starts project in addition to funding the needs of existing operations using anticipated revenues
GLX Finance Plan

What needs to be done for the GLX project?

• The 2014 GLX Finance Plan needs to be updated to reflect changes to the MBTA’s financial priorities
  – New CIP with increased focus on SGR
  – Financial controls focused on reducing and stabilizing operating costs
  – New focus on project delivery
• MassDOT/MBTA will be hiring a firm with needed technical expertise on New Starts Finance process to prepare the update
Next Steps

• Work with FTA to reach agreement on required review process and timeline
• Staff Interim Project Team to meet FTA requirements
• Provide regular updates to the FMCB and MassDOT Board
• Communicate progress with project stakeholders and the general public